

## Board of Directors (Public)

### Item 10.3.1

**Subject:** Operational Board Summary Report  
**Date of meeting:** 25 July 2017  
**Prepared by:** Helen Turner, Executive Assistant  
**Presented by:** Jane Tomkinson, Chief Executive

BAF Ref	Impact on BAF
1-4	None

### 1. Executive Summary

This paper summarises the key items of business considered at the meeting of the Operational Board held on 25 May 2017.

The Board is asked to note the content of the report and to consider and monitor the effectiveness of the Operational Board in holding to account for the delivery of the Trust's objectives.

### 2. Report from Operational Board 28 April 2017

#### 2.1 5YFV Update

Operational Board received an update on the 5YFV C&M CVD workstream including deadlines for presentations of cases for change; next steps which included profile raising and meetings with cardiology colleagues from all Providers across the Cheshire and Merseyside footprint. The Board were also informed of the meeting between the Royal, Aintree and LHCH on the Single Service cardiology pathway and the agreement to pursue and put a structure around the following actions -:

- Equal access to services for patients across all footprints with cardiac disease
- Address financial and contractual considerations and accountability for targets
- Options on whether incremental versus big bang change
- Single Service Operational Board to be convened
- Vision for cardiology across three Trusts – defining what is in and out of scope

#### 2.2 Service Line Strategies

Operational Board received each of the division's service line strategies prior to their presentation at the June Board of Directors strategy meeting, below is a brief summary of each.

#### 2.3 Service Line Strategy Surgery

The Operational Board received the refreshed strategy for Surgery with the vision 'to be a regional and national centre of excellence for thoracic, cardiac and aortic surgical care' with each specialty developing its own vision and priorities. The key risks were noted and in particular LHCH's reputation for junior doctor training and education.

## **2.4 Service Line Strategy Medicine**

The Operational Board received the refreshed strategy for Medicine with the vision 'to be a network leader in a cardiology network of excellence'. Each of the service lines; coronary intervention/structural; electrophysiology; devices and pacing; community and respiratory had developed its own strategy through the lens of strategic drivers which were wholesale system change through the 5YFV; changing workforce and estate; clinical demands and standards; integration and value drive.

## **2.5 Service Line Strategy Clinical Services (Imaging)**

The Operational Board received the refreshed strategy for Clinical Services (Imaging) in the context of a predicted 500-700% growth of CT angiography nationwide and a predicted 18% growth for echocardiography and 30% growth in Computed Tomography and MRI for cardiac patients. The vision states that 'LHCH Cardiovascular Imaging will be a national leader for clinical and research excellence within 5 years'. Challenges noted in achieving the strategies aims were workforce planning; investment in infrastructure and research growth.

## **2.6 SLR Update**

The Operational Board noted that the SLR pilot was nearing completion and that a draft full year analysis would be available at the end of June. Positive engagement was reported by both clinicians and technicians and that all the elements were in place for successful implementation for SLR.

## **2.7 Capital Programme**

Operational Board noted that the 2017/18 capital programme had been agreed and that there was to be further work to agree LHCH's 10 year vision for the capital programme.

## **2.8 Major Incident Planning Refresher**

In light of the recent terrorist attacks Operational Board received a Major Incident Planning (MIP) refresher. The Board were not content with what was in place feeling that it was not explicit enough as it stood and asked for a number of revisions.

## **2.9 CQC Mock Inspection**

The Operational Board noted the mock inspection result of 'good' and that an action plan to address the issues was to be presented at the June Board. However it was reported that there were issues with some basic procedures and it was reiterated that it was incumbent on the Heads of Nursing to ensure that 'outstanding' standards were maintained daily.

## **2.10 Performance**

The Chief Operating Officer and Director of Strategic Partnerships presented the strategic and operational dashboards and the strategic oversight framework and in particular those red rated.

The Divisional teams each presented a report that focussed on high level issues due to the data warehousing issues currently experienced by the Trust.

### **2.11 Finance Month 1 update**

Operational Board received an update on the Month 1 position which needed further ratification and confirmation in light of the data warehousing issues currently being experienced.

### **3. Recommendation**

The Board of Directors is asked to note the summary report of the meetings of the Operational Board.